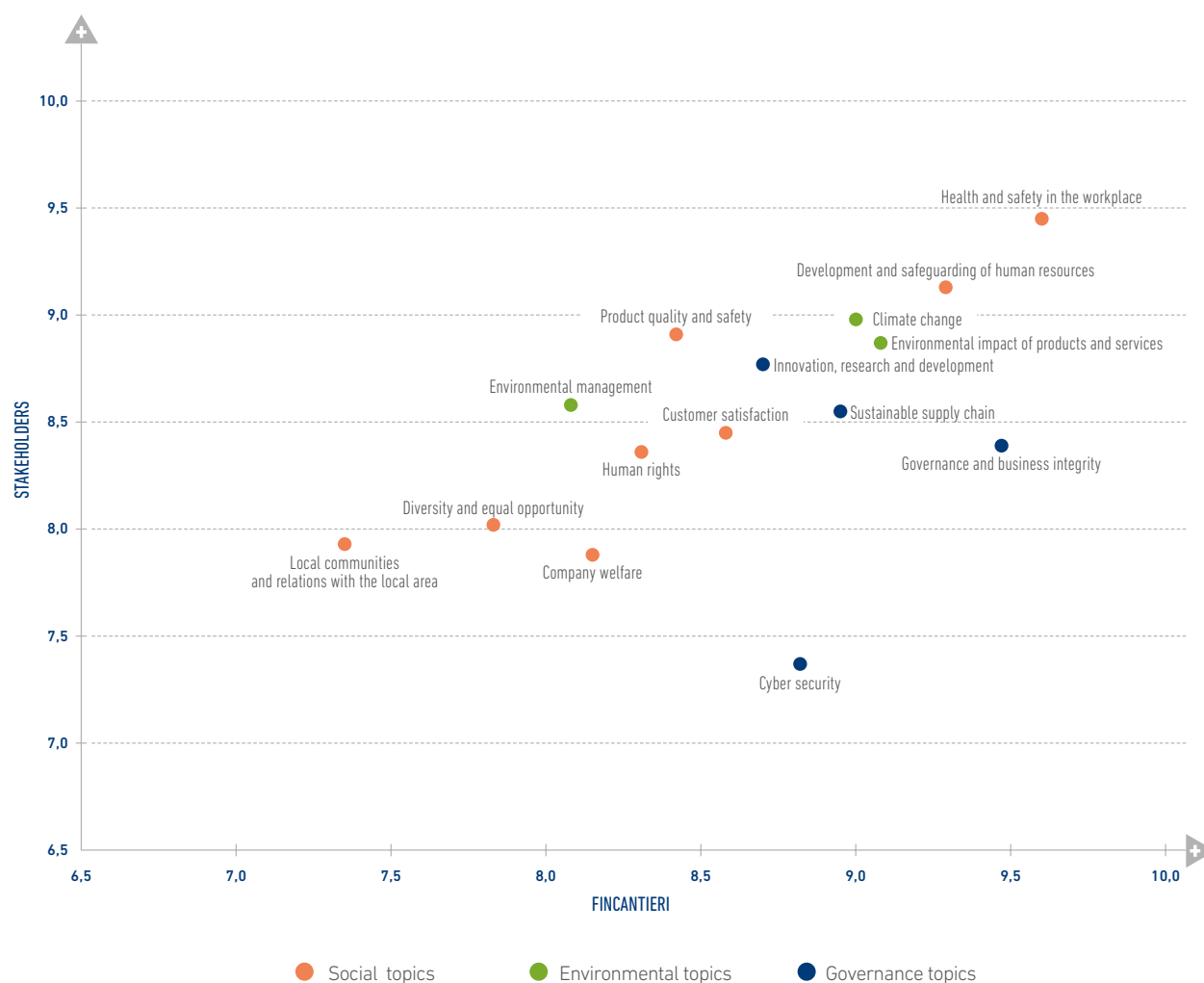


## MATERIALITY MATRIX 2021



The materiality matrix is reviewed annually in accordance with the Standards of the Global Reporting Initiative (GRI) and it was submitted to the Sustainability Committee and approved by the Board of Directors of Fincantieri S.p.A. in January 2022.